

THE COMPANIES ACT 2013
(COMPANY LIMITED BY SHARES)
MEMORANDUM OF ASSOCIATION***
OF
TEJAS CARGO INDIA LIMITED

- I. The name of the Company is Tejas Cargo India Limited**.
- II. The Registered Office of the Company will be situated in the state of Haryana.
- III. The objects for which the Company is incorporated are:

A. *Main objects to be pursued by the Company on its Incorporation****:*

1. To establish, organize, manage, run, charter, conduct, contract, develop, handle, own, operate and to do business as fleet carriers, transporters, in all its branches on land, air, water, & space, for transporting goods, articles, or things using owned articles on or leased or rented commercial vehicles on all routes and lines on National and International level subject to law in force through all sorts of carries like trucks, lorries, trawlers, dumpers, coaches, tankers, tractors, haulers, jeeps, trailers, motor buses, omnibuses, motor taxis, railways, tramways, aircraft's, ships, boats etc. and to carry on the business of storage, warehousing, transportation and handling of all kinds of cargo, whether containerized or not, from any port station to any container freight station or to any inland container depot and freight carriers, and to establish and to construct and operate container freight stations, to manage container freight stations and act as freight contractors, freight forwarding agents etc.
2. To carry on the business of and acquire permit for public carriers, transporters and carriers of goods, passengers, merchandise, documents, parcels, Express Cargo Services of pick-up and delivery of documents, parcels, all types of goods and merchandise including refrigerated and frozen goods, public issue materials and household articles on land, water or air by any conveyance whatsoever and to acquire permits for plying lorries, buses, cars, rails own aircrafts, and/or hired aircrafts, ships, vessels etc. on any route in India or in any part of the world.
3. To buy, sell, vehicle body structuring, lease/rent, recondition, repair, alter, improve, , prepare for market, let and take on hire and generally deal in all kinds of vehicles including commercial vehicles and other apparatus capable of being driven or navigated in the road whether powered or not.
4. To render and provide whether by itself or in association with other carriers all services and facilities as are necessary or desirable for operation of transport services in any part of the world including but not limited to maintenance, servicing and repairing of machinery and equipment, ground and ramp handling operations, communication, security, cleaning and facilitation, passenger and cargo handling and storage services, and dispatch and training of personnel technical or otherwise.

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5. To buy, sell or otherwise deal in manufacture, own, repair, maintain, service, garage, and store, vehicles (whether commercial or otherwise and whether mechanically propelled or not) machinery, tools, apparatus, equipment requisite for or ancillary to the operation, maintenance repairs and servicing of aircraft, as also for the maintenance of repairs and servicing such vehicles and machinery, implements, equipment, components, apparatus and to deal in lubricants, fuels and all other things capable of being used with such aircraft, vehicles, machinery and equipment.
6. To undertake the management of warehouses and logistics centres, undertaking warehousing services and managing all statutory compliances relating to transportation services and related services, warehousing services, supply-chain management solutions, information technology / communication support and while rendering such service, engage in providing for sale, rent, etc. advertisement space on the vehicles, trucks, warehouses, etc. to third parties and development and sale of for managing transportation services.
7. To undertake and carry on the business of logistics solution provider and Fleet Management Services in any or all of its aspects i.e. multimodal transportation, warehousing, distribution, providing MIS, Distribution of in-house software, technical know-how, other technology enabled products and services in relation to Logistics & Fleet management and related documentation, to act as Power of Attorney holders for the customers, to collect the sale proceeds on behalf of the customers and any other services related with the logistics/transport.
8. To carry on the business of public carriers, transporters and carriers of goods, merchandise, documents, parcels; odd or any size or type of consignments of all types of goods and merchandise including parcels, Courier, documents, refrigerated and frozen goods, public printed materials and household articles by company owned Vehicles, and/ or by leased or hired vehicles and acquire permits for operating company owned or leased or hired vehicles or any other vehicle on any route in India or in any part of the world or in space.
9. To carry on the business of exploration, prospecting, mining, quarrying, dredging, washing, processing, crushing, refining, blending, beneficiation, and extraction of all kinds of minerals, ores, metals, stones, and other natural resources including but not limited to coal, iron ore, bauxite, limestone, gypsum, dolomite, copper, manganese, granite, marble, and other allied minerals.
10. To set up plants, machinery, and infrastructure for the processing, refining, and purification of minerals, ores, and related materials and to manufacture, trade, import, export, buy, sell, and distribute mineral-based products and by-products.
11. To carry on the business of marketing, trading, exporting, importing, and supplying minerals and mineral-based products, including metal ores, industrial minerals, and processed mineral products, both in raw and finished form.
12. To establish, acquire, lease, develop, and operate mines, mineral processing units, beneficiation plants, storage yards, transportation facilities, and other infrastructure related to mining and mineral industries.

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13. To enter into agreements, partnerships, collaborations, and joint ventures with individuals, firms, government authorities, and companies in India and abroad for mining and mineral-based activities.

B. Objects incidental or ancillary to the attainment of the above main objects:

1. To purchase, acquire take on lease, hire, erect, construct, improve, develop charge, build, let-out exchange, sale, work or deal in land building, flats, rooms, showrooms, ship, auditoriums, halls, market, sheds, mines, things, necessary in connection therewith and deal in building materials of all kind and building stores and machinery for the purpose of the business of the company.
2. To purchase, take on lease, acquire, exchange and to carry on business of proprietors, works, owners hirers, and supervisors of manufacturing works, mills, workshops, factories safe deposit vaults, laboratories, mines, quarries, plantations and other industrial undertaking and manufactured, assemble, export, import and deal in product and by products thereof and machine, equipment, accessories, and raw materials required in connection therewith in which the company is authorised to carry on business.
3. To acquire or otherwise undertake the whole or any party of the business, property, assets and liabilities or any person or company carrying on any business which the company is authorised to carry on or property suitable for the purpose of the company.
4. To promote, from or acquire any company and to take, purchase or acquire share or interest in any company and to transfer to any such company any property of this company and to subsidize or otherwise assist any such company.
5. To establish in India or in any part of the world, National and International courier business and to hold and deliver or arrange to deliver either on own arrangement or through representatives or the agents, customers' parcels articles, other consignments and negotiable instruments from one place to another in India or in any part of the world, and/or undertake and carry out the work of loading, unloading, handling forwarding and clearing agents for and on behalf of the owners of goods, luggage, parcels, articles, commodities, merchandise, livestock and other movables of every description and nature whatsoever in India or in any part of the world.
6. Subject to Section 232 to 234 and 39A of Companies Act, 2013, to amalgamate/merger, demerger, takeover of any body corporate having similar line of business or ancillary business with or without scheme of arrangement subject to the approval of relevant statutory/regulatory authorities.
7. To enter into partnership or into any arrangement for sharing of profits union of interest, cartels, co-operation, joint venture, reciprocal concession or to lend money to or guarantee to the contracts of or otherwise assist any such person or company.
8. To sell, let exchange or otherwise deal with the undertaking of any company or any part thereof for the considerations as the company may think fit and in particular for

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shares, debentures of securities of any other company having objects altogether or in part similar to those of this company.

9. To promote any other company for the purpose of acquiring all or any property, assets and liabilities of this company or for any other purpose which may seem directly or indirectly calculated to benefit this company.
10. To purchase or otherwise acquire any patents, brevets de-invention license, concession, copy rights, exhibition rights, trade mark and the like conferring any exclusive or limited right to use any invention process or articles which may seem capable of being used for any of the purpose of the company or the acquisition of which may seem calculated directly or indirectly to benefit this company and to use, exercise, develop or grant license in respect of or otherwise turn to account the property so acquired.
11. To establish and support or aid in the establishment and support of Association, institution, provident funds and other funds, trusts, society and company formed under Section 8 of Companies Act, 2013 and conveniences calculated to assist the company in the conduct of its business of to benefit employees or ex-employees of the company or the dependents or connection of such persons and to grant pensions and allowances and to make payments towards insurance and to subscribe, donate or guarantee money for charitable religious or benevolent, or Corporate Social Responsibility (CSR) obligation expenditure or any other objects beneficial to the company or public or for any exhibition or useful objects or for any other purpose which the directors may consider reasonable but not intended to serve any political cause or purpose.
12. To undertake, carry out, promote and sponsor, rural development programme, including for promoting the social and economic welfare, or of the uplift of the people in any rural area and incur expenditure on any programme of rural development and to assist execution and promotion thereof either directly or through an independent agency or in any other manner, without prejudice to the generality of the foregoing programme of rural development shall also include any programme for promoting the social and economic welfare of or the uplift of the people in any rural area which the directors consider is likely to promote and assist rural development and that the works "rural areas" shall include such areas as may regarded as rural area under the income tax act, 1961, or any other law relating to rural development for the time being in force or so as may be regarded by the directors as rural areas and the directors may at their discretion in order to implement any of the above mentioned objects or purpose transfer without consideration or at such fair or concessional value as the directors may think fit and divest the ownership of any property of the company to or in favor of any public or local body or Authority or Central or State Government or any Public institution or in Trust of Fund as the Directors may approve.
13. To undertake, carry out, promote and sponsor or assist any activity, for the promotion and growth or the national economy and for discharging what the Directors may consider to be social and moral responsibilities of the company to the public or any section of the public as also any activity which the Directors consider likely to promote national welfare or social economic or moral uplift of the people or any section of the people and in such manner and by such means as the directors

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may think fit and the directors may without prejudice to the generality of the foregoing, undertake carry out, promote and sponsor any activity for publication of any books, literature, newspaper etc. for organizing lectures, or seminars likely to advance these objects or for giving merit awards, scholarships, loans or any other assistance to deserving students or the scholars or persons to enable them to continue their studies or academic pursuits or researches and for establishing conducting or assisting any institution fund, trust, etc. having any one of the aforesaid objects as one of its objects by giving donations or otherwise in other manner and the directors may at their discretion in any other to implement any of the above mentioned objects or purpose transfer without consideration or at such fair or concessional value as the directors may think fit and divest the ownership of any property of the Company to or in favor of Government or any public institution or trust or fund as the directors may approve as the directors may think fit and divest the ownership of any property of the company to or in favor of Government or any Public institution of Trust of fund as the directors may approve.

14. To make, draw, accept hold, endorse, issue and otherwise negotiate all kinds of negotiable or transferable securities and instruments, including promissory notes, drafts, hundis, bill of exchange, bills of lading, debentures and securities issued by the State or Central Government of India or by Foreign Government and to carry on the business of the share and stock brokers but not to do business of Banking within the meaning of Banking Regulation Act, 1949.
15. To guarantee the performance of contracts by members of or persons having dealings with the Company.
16. To borrow or raise money in such manner and at such time or times the company may determine and in particular by the issue of debentures, debenture-stock, perpetual or otherwise and to secure the repayment of any money borrowed, raised or owing by mortgage, charge lien upon all or any of the properties or assets of revenues and profits of the company, both present and future, including its uncalled capital and also by a similar mortgage, charge or lien to pari-passu and guarantee the performance by the company or any other person or of any obligation under taken by the company of such other person or company give the lenders the powers as may seem exped to purchase redeem or pay off any such securities.
17. To remunerate any person or company for services rendered or to be rendered in or about the formation of the company or the conduct of its business or for otherwise assigning or rendering service directly or indirectly to company.
18. To establish agencies or branches for the purchase, sale the manufacture of goods of all descriptions in India or elsewhere and to undertake the supervision of any company or companies having objects altogether or in part similar to those of this company.
19. To manage, let mortgage, sell, underlet or otherwise turn to account or dispose of or deal with all or any part of the real or immovable and personal or movable property and rights of the company whenever and however acquired.
20. To guarantee the payment of money, secured by or payable under or in respect or bonds, debentures stocks, contracts, mortgage, charges, obligations and other

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securities of any company or of any authority, Central, State, Municipal, Local or otherwise or of any person whomsoever whether incorporated or not and generally to transact all kinds of guaranteed business.

21. To do all or any of above things as principal, agents, brokers, commission agents, trade agents, distributors, dealers, contractors, either alone or in conjunction with others.
22. To open branches, sub offices, depots and multiple in any state of India or outside India and to appoint agents, stockists, sub distributors and brokers to procure orders market or sell the products of the company or the goods of any other firm or company in which the company may be dealing.
23. To adopt such means of making known the products of the company as may seem expedient and in particular by advertising in the press by circular, by purchase and exhibition of work of art or interest by publications of books and periodicals and by granting prize rewards and donations.
24. To hold meeting and seminars to organize, contest competition, debates, exhibition feast, fairs, industrial fairs, displays and to advertise and distribute free of cost books, leaf lets, pictures cards and article to communicate with mass to advertise in newspapers and audio-visual methods of publicity, to distribute prize in connection with the above.
25. To invest surplus fund in, acquire and hold shares, mutual fund units, stock debentures, debenture stocks, bonds, obligations, securities, issued or guaranteed by any company constituted or carrying on business in India or elsewhere and debentures, debenture stocks, bonds, obligations and securities, issued or guaranteed by any Government, State, dominion sovereign rural, commissioner, public body or authority, supreme, municipal, local or otherwise, whether in India or elsewhere.
26. To acquire, purchase, lease, or otherwise obtain mining rights, exploration permits, licenses, and concessions for mining and mineral exploration.
27. To acquire, purchase, take on lease, construct, or otherwise deal with lands, buildings, factories, offices, and other premises necessary for carrying out the business activities.
28. To obtain and hold patents, trademarks, licenses, and other intellectual property rights related to mining and mineral processing.
29. To procure and provide logistics, transportation, handling, and shipping services for minerals, including by road, rail, air, and sea.

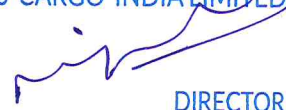
IV. The Liability of members is limited.

- V. *The Authorized Share capital of the company is Rs. 25,00,00,000/- (Rupees Twenty- Five crores) divided into 2,50,00,000 Equity Shares of Rs. 10/- each.**

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- **The Authorised Share Capital of the Company has been increased from Rs. 1,00,000/- to Rs. 2,00,00,000/- by way of passing Ordinary Resolution in the Extra-Ordinary General meeting dated 10th October 2023.*
- *The authorized Share Capital of the Company has been increased from Rs. 2,00,00,000/- to Rs. 10,00,00,000/- by way of passing Ordinary Resolution in the Extra-Ordinary General meeting dated 29th March 2024.*
- *The Authorized Share Capital of the Company has been increased from Rs. 10,00,00,000/- to Rs. 25,00,00,000/- by way of passing Ordinary Resolution in the Extra-ordinary General Meeting dated 30th May 2024.*

***The Name of the Company is changed from “Tejas Cargo India Private Limited” to “Tejas Cargo India Limited” vide Special Resolution passed in Extra-Ordinary General Meeting dated 22nd June 2024.*

****The Memorandum of Association of the company is altered by the Special Resolution passed in the Extra-ordinary General Meeting of the members of the Company held on 22nd October 2024.*

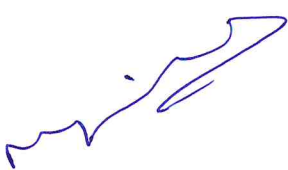

*****The Shareholders of the Company through postal ballot dated 3rd April, 2025 approved Change in Object clause.*

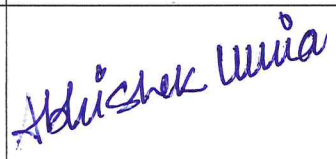
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Subscriber Details					
Sl. No.	Name, Address, Description & Occupation	DIN / PAN / Passport Number	No. of Shares Taken	Signature	Dated
1.	Manish Bindal, s/o Pawan Bindal, H. No. 2654, Sector 16, Kheri Kalan, Faridabad-121002, Business	07842313	5000 Equity Shares		22/03/2021
2.	Chander Bindal, s/o Pawan Bindal, H. No. 2654, Sector 16, Kheri Kalan, Faridabad-121002, Service	03221817	5000 Equity Shares		22/03/2021
Total Equity Shares taken			10000	-	-

Name	Address, Description & Occupation	DIN / PAN / Passport / Membership Number	Signature	Dated
Abhishek Lunia	17/17, Deep Bhawan, Hat Lane, Howrah-711101, Practicing Chartered Accountant.	308584		22/03/2021

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